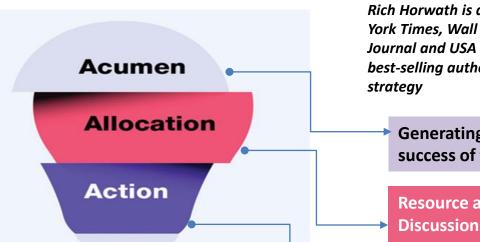




Basic Fundamentals





Rich Horwath is a New York Times, Wall Street Journal and USA Today best-selling author on





Generating key business insights/ new ideas for the overall success of the business and lead to competitive advantage

Resource allocation is the core of strategy. Discussions of strategy boil down to how to allocate limited resources to maximize business potential.

To articulate an action plan and their effectiveness in executing the planned strategies.

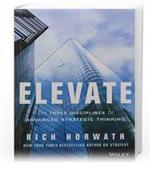
Strategic thinking

Defined as the generation and application of business insights on a continual basis to achieve competitive advantage.



Strategic Planning

Channeling of business insights into an action plan to achieve goals and objectives.





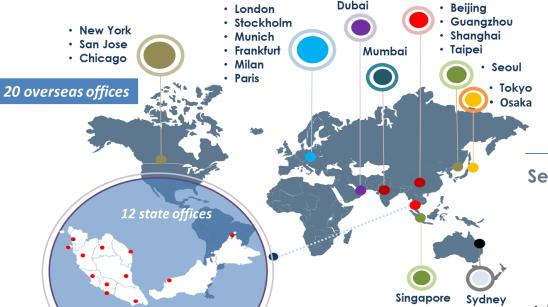
Malaysian Investment Development Authority (MIDA)



First point of contact

Steps & Options for Investors





Established in 1967

STEP 1

Representative Office

Regional Office

Sales Office

STEP 2

STEP 3

Principal Hub/Operational HQ

Regional and global businesses and operations to manage, control, and support key functions including management of risks, decision making, strategic business activities, trading, finance, management and human resource.

Production **Facility**

R&D/ Competence Centre

Training Centre

Services Provided - Promotion to Implementation



PROMOTION

- Data on Industries
- Seminars and Briefings
- One-On-One Meetings
- Roundtable Meetings
- Meetings with companies operating in Malaysia
- Visits to production facilities and service providers
- Visits to potential locations



APPROVAL

- Manufacturing License
- Tax Incentives
- Expatriate Posts
- Import Duty Exemptions
- Representative/Regional (RE/RO) Office
- Principal Hub/OHQ



IMPLEMENTATION

- Handholding (MIDA State Offices)
- Industry Talent Management
- Post Investment
- Incentives Coordination and Collaboration Office (ICCO)
- Compliance and Monitoring

MIDA's Organisation Structure



Planning

Planning for

development

Recommend

industrial



Promotion

Evaluation and Approval of Project (Manufacturing License/Tax Incentives/Expatriate Posts Status Approval)





Implementation

Compliance

Post Investment



- Foreign Direct Investment Promotion
- policies & strategies on **Direct** industrial promotion and development Promotion
- Formulation of strategies, programmes and initiatives for International Economic Cooperation
- Undertake **Industrial Studies**

- **Domestic** Investment



- · Electrical & Electronic
- Machinery & Metal
- Building Technology & Lifestyle
- Transportation **Technology**
- Chemical & **Advanced Materials**
- Food Technology & Resource Based **Industries**
- Life Sciences & **Medical Technology**

Manufacturing

- · Oil & Gas. Maritime & **Logistics Services**
- Green **Technology**
- Healthcare. **Education &** Hospitality
- **Business Services** & Regional **Operations**
- Advanced Technology and R&D

Services



Industry **Talent** Management **MIDA** State Offices

Tariff

Licensing & Incentive Compliance

Issues

Evaluation of Customs Duty Exemption

and Approval

Investor's Journey



Business Facilitation



Setting-Up Project-How MIDA Fit In

Companies Commission of Malaysia



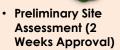
Promotion, Evaluation. Approval, Facilitation & **Monitoring**











- Environmental Impact Assessment (EIA)
- Detailed **Environmental** Impact **Assessment** (DEIA)





- Business License
- Approval, **Building Plan** of Completion & Compliance (CCC)

Department of Labour (JTK), Employment Provident Fund (EPF), **Social Security** Organisation (SOCSO) & Inland Revenue Board (IRB)







GAS

Utilities



- JTK Manpower reaistration
- · EPF Saving Fund
- · SOCSO Security Insurance
- IRB Income Tax

Telekom Malaysia (TM), Malaysian **Electricity Company** (TNB), GAS Malaysia & Department Of Occupational Safety and Health (DOSH)





Customs and

Fire & Rescue

Department

of Malaysia



Customs

 Machinery and **Raw Materials** (Import Duty **Exemptions**)

Licensed

Manufacturing Warehouse (LMW)

BOMBA

 Fire Protection System



of Company (Two Weeks)



- Approval
- >Manufacturing License
- **≻Tax Incentives**
- **>**Grants
- >Expatriate Posts
- > Status Approval (Representative/ Regional Office/R&D)
- > Customs Duty Exemptions
- Facilitation
- > MIDA State Office
- > Talent
- > Post Invest
- Monitoring



and Certificate

 Water (1 Month) TNB- Electricity

TM-Telephone

(1 month)

(1 Month)

· Gas Malaysia -**Natural Gas** (1 month)

Machinery

DOSH -Machinery Registration (1 month)



MIDA-Successfully Transformed

Malaysia's Industrial Landscape Since 1960s



Digital Economy, Industry 4.0 & E-Commerce



SECTOR	GDP CONTRIBUTION (%)		
	1970	2020	
Agriculture	33.6	7.8	
Mining	7.2	7.9	
Construction	3.8	4.5	
Manufacturing	12.8	23.0	
Services	42.6	55.5	





Resource-based & Heavy industries

1980s





Export Oriented & Labour Intensive

1970s



Import Substitution

1960s

MIDA - Charting Industrial Policies Since 1960s



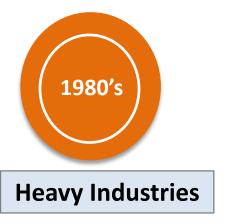


Import Substitution & Labour **Intensive Industries**



Export-oriented Industries

- Establishment of Free Trade Zone 8 Samurai (Fairchild, Intel, Agilent, AMD, Bosch, Clarion, Osram and Renesas)
- Introduction of the Industrial **Coordination Act (ICA) 1976**



- Establishment of Proton, **HICOM and Perwaja Steel**
- Introduction of Promotion of Investments Act (PIA) 1986

Cont...





Hi- Tech Industries

- Developed high technology sectors
- Selective and targeted approach
- Introduction of customised incentive



Services Sectors

 Promotion of services sector -OHQ, Hotel & Tourism, Green Technology, Education, Healthcare, R&D, Logistic and Oil & Gas



ETP & High Income

 Promotion of services sector -OHQ, Hotel & Tourism, Green Technology, Education, Healthcare, R&D, Logistic and Oil & Gas

MIDA has assumed the critical and pivotal roles in contributing significantly to Malaysia's rapid industrial development particularly in the manufacturing and services sectors by promoting investments, both FDI and DDI.

Cont...





Domestic Investment Initiative

 Introduction of Domestic Investment Strategic Fund (DISF)



- Principal Hub incentive
- Establishment of ICCO



Industry 4.0

- Smart manufacturing
- E Commerce
- Digital Economy

MIDA's investment strategies have gone through various transformations, in-line with the changing dynamics of the global and domestic economic landscapes.

As a result, Malaysia Host Over 5,000 Companies from

More than 60 Countries in the Manufacturing Sector



Honeywell



























SAINT-GOBAIN







İHS





































Schmidt+Clemens





TOSHIBA



LONGI Solar

St. Jude Medical



































Regional/Global Operations

Regional/Global Operations/Principal Hubs



Procurement Hubs



Distribution Hubs







100 Countries



104,667 Employment



US\$14.3 bil Investments





Our Game Plan



Foreign Direct Investment (FDI)

Positioning Malaysia as a Hub for R&D,
High Technology
Industries and
Global Services



Domestic Direct Investment (DDI)

Transforming
Domestic
Investment
Landscape



Regional Development

Achieving Balanced Regional Economic Development

Key Strategic Direction



New Sources of Investment Opportunities

Leveraging on the Megatrends development, Industry 4.0,
 Digital Economy and E-Commerce



Demographics – Fast growing Gen Y & Z population in Asia

Targeting Niche
Technologies

Targeting niche products, technologies and services Identifying the gaps and complete the value chain

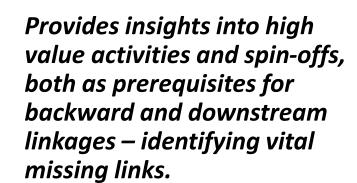


Driving Existing
Companies to
Reinvest

- Identifying opportunities for reinvestment into high value added products and activities
- Transforming Malaysian companies to become global players



Integrated and holistic approach to promote the entire value chain of industry clusters.



On Going Focus



Targeting Quality Investments

(Promoted Products/Activities)

- High Technology
- R&D & Design
- High Value Added
- Strong Linkages
- Skills-Intensive

The Aerospace

industry has

programs

Automotive

processing

Services

Transport

Textiles

Metal

- High Income Jobs
- Export Oriented
- Capital-Intensive
- GNI Impact
- Knowledge-Intensive



Manufacturing



The Machinery & Equipment industry is one of the key areas for growth and development, focusing on high value-added

and high technology

Subsectors:

Specialised

industries

General

parts and

M&E for specific

industrial M&E.

components

Subsectors: Electronic

components Consumer electronics

The Electrical &

Electronics

industry is the

leading industry

in Malaysia's

manufacturing

sector.

contributing

significantly to

the country's

exports and

employment

- Industrial electronics **Electrical**
- generating M&E products Machine tools

The Chemical industry is one of the catalytic industries in the country with rapid growth due to the availability of oil and gas as a feedstock

Subsectors:

- Petroleum products & petrochemicals
- Plastic products Rubber
- products Chemical &
- chemical products Oleochemicals

The Medial device industry extremely wide range of industries from rubber and latex, plastics machinery and

designated as a strategic sector with high growth potential in the country's engineering industrialisation support and and technological electronics development

Subsectors: Subsectors Consumables **Engineering &** design

Surgical instruments, Aeroclinical device & manufacturing implants System Healthcare integration

equipment

Maintenance, Repair and Operations (MRO)

Services



Semiconductor Industry



Semiconductor Industry is Key to the Future of **Electric Vehicles**



R&D/ **IC DESIGN**

WAFER FABRICATION

ASSEMBLY

TEST

NO

mkor Technology®

EMS



















(infineon

INSTRUMENTS

TEXAS

















K-One























% Carsem































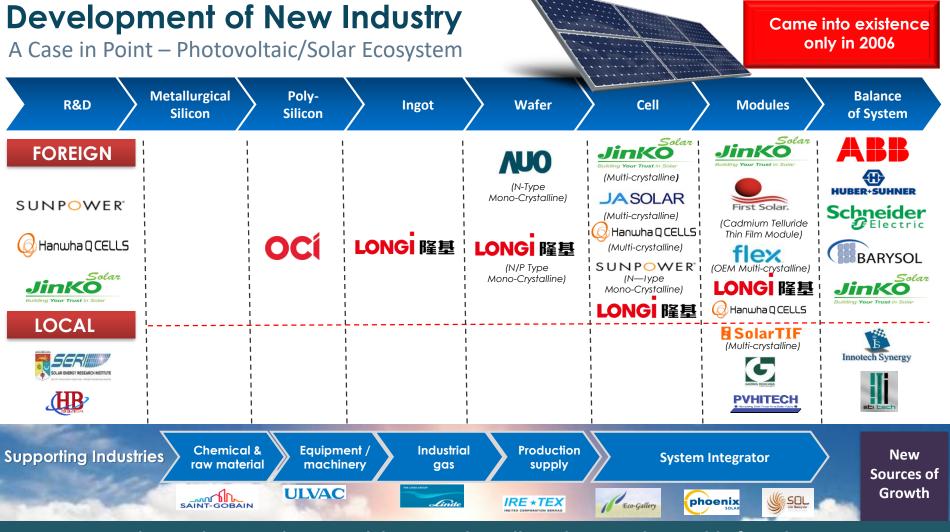












Today, Malaysia is the second largest solar cell producer in the world after China.

Created a new industry, virtually from thin air.

Intensifying Collaboration with

Investment Ecosystem Partners

MoU Partners

Business Chambers

Consultants Banks

Industry Associations

International IPAs

















Austrade









































(C) CCI FRANCE









馬本西丘 中國總商會











MAERSK



Maybank

ICBC (E



CIMB BANK



马来西亚-中国商务理事会 Malaysia - China Business Council





BANKING CORPORATION

SUMITOMO MITSUI















ECOWORLD GAMUDA LAND



PERSATUAN PERUSAHAAN CHINA DI MALAYSIA









FSG | ₩TG

Talent Requirements

Malaysian Engineers – Made in Germany

More than 1,000 students	Field of studies (Technical & Engineering)	All across Germany	Industries Driven Attributes
 Majority Malaysian Government Funded (MARA & JPA) Private students Language study Undergraduate Master Doctorate 	Mechanical / Mechatronics Electrical & Electronics Automotive Chemical Environment Technology Process engineering Biomedical engineering Automation technology Power engineering & renewable Aeronautics	• From Hamburg to Munich, Cologne to Dresden	 Dual vocational study system Minimum 6 months working experience internship with leading German companies
University / Technical University / Fachhochschuler (FH)			

































TECHNISCHE HOCHSCHULE NÜRNBERG GEORG SIMON OHM









OSTBAYERISCHE TECHNISCHE HOCHSCHULE



HOCHSCHULE COBURG



der Bundeswehr

hochschule mannheim

Universität















University of Applied Sciences





Effective Strategies & Action Plan

responsibility



MIDA as One Stop Center

Rename of MIDA to reflect extended scope of

Custom Duty Exemptions

Real time approval

Empowerment and Corporatisation of MIDA

National Committee on Investments (NCI)

- Central Investment Approving Authority
- Negotiation for projects
- Real time approval

Transform MIDA as an effective investment promotion agency to compete and attract quality investments, in line with 10th MP and ETP.

Enhance Delivery System

MIDA embarks on a digital transformation initiative to re-engineer its business processes and functions through its Investmalaysia portal.

Customised Incentive

Introduction of Customised Incentive to attract quality FDI and DI

- High Impact Fund
- DISF

services, i.e. promotion, approval, implementation and post investment

Provides comprehensive

Establishment of Immigration office in MIDA's building

Placement of representatives from Royal Customs Department, Immigration, TNB, TM Net, and Department of Labour in MIDA



Malaysia's Approach Combating the Pandemic



Movement Controls & Lockdowns

Mitigation Measures

The Government has taken pro-active and responsive measures in balancing public health, economic sustainability and the livelihood of the people by allowing several economic sectors to operate subject to strict adherence to health and safety guidelines.

List of Essential Products

Food and beverage items including imported items

- Rice
- Sugar
- Vegetable, animal Meat oils and fats
- Flour and all grain mill products
- Bread and confectionery
- Water
- Dairy productsmilk, infant formula . Coffee and tea

- Condiments and Spices
- Canned food
- Chicken
- Animal feed
- Processed fruits and vegetable
- Dry food such as instant noodles and biscuits

Agriculture and fisheries including imports

- Fish and
- Seafood
- Fruits
- Vegetables



Pharmaceuticalall chemicals and drugs production



Household products

- Detergents
- Disinfectants
- Sanitisers
- Personal care items
- Toilet paper and tissue paper





Cont...

Mitigaton Measures

List of Essential Products

Personal Protective Equipment (PPE) including Fire Safety Equipment and Medical Attire including face mask and rubber gloves







Packaging materials and printing including ink for food, medical and pharmaceutical products





Parts for medical devices, components for ventilator machine



List of Products that are Part of the Supply Chain of Essential Products

Oil and Gas



Petrochemicals

- PTA and PET RESINS
- Polyester fibres and filaments
- Polypropylene and polyethylene
- ABS and MABS resin
- Maleic Anhydride

- PVC Paste resin
- Expanded EPE
- Impact modifiers and processing aids
- Styrene Monomer
- Styrene Butadiene Latex
- Polystyrene



Chemical and Chemical Products - Fertiliser and Pesticide



Electrical and Electronics (E&E) including semiconductor





Bold Measures

Malaysia's Short-Term Economic Recovery Plan





Additional Reinvestment Allowance



Automatic
Approval of
Manufacturing
License



Project
Acceleration and
Coordination Unit
(PACU)



Incentives to Encourage Foreign
Manufacturing Companies to relocate to
Malaysia

New Company

- 0% tax rate for 10 years for new investment in manufacturing sectors with capital investment between RM300 - RM500 million
- □ 0% tax rate for 15 years for new investment in manufacturing sectors with capital investment above **RM500 million**

Existing Company

100% Investment Tax Allowance for 5 years for existing company in Malaysia relocating overseas facilities into Malaysia with capital investment above RM300 million

Investment Promotion Programme







Investment Promotion -Going Digital

WEBINAR

International Business Chambers



MINISTRY OF INTERNATIONAL

TRADE & INDUSTRY

With participation of YBMK MITI



Webinar with Foreign Chambers in Malaysia and Overseas



Webinar with Asia House UK



Webinar with MEDEF International France



Webinar with US-ASEAN **Business Council**



Webinar with Ambrosetti Italy

With participation of MIDA Management









Bank













Online Meeting with Potential Investors



























New Initiative to Keep the Wheels Turning



One Stop Centre (OSC) for Business Travellers

Assumes a vital role in ensuring Malaysia continues to welcome investors to do business in Malaysia amid pandemic and Malaysia remains steady on economic recovery and growth; while balancing public health and livelihoods.





Types of Business Travellers



MIDA

Long Term Stay

MY ENTRY SYSTEM

- Frequent Foreign Business Travellers (Exit Return) New and Existing Expatriates (Stranded Abroad)
- Foreign Technical Experts (PVP)

MY TRAVEL PASS SYSTEM

- Social Visit Pass Holders (15-90 days)
- Frequent Malaysian Business Travellers (Exit Return)
- Permanent Resident Pass Holders (PR)
- Malaysia My2nd Home Social Visit Pass Holders

New Category

Short Term Stay (14 Days and Less)

MIDA-MY ENTRY SYSTEM

- Potential Investors
- Existing Investors (Chairman/Board members/etc)
- Technical Experts
- **Business Customers**

39 PROJECTS

USD115.75 Billion













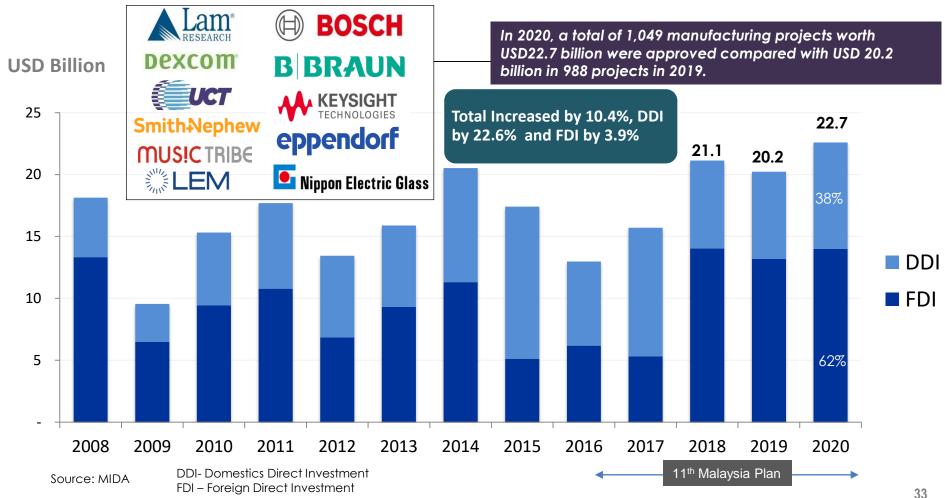




Investments In The Manufacturing Sector in 2020



Surged Amid Global Pandemic





MIDA-Ahead of the Curve



Scanning top 50 technologies which will drive global innovation and commercial growth











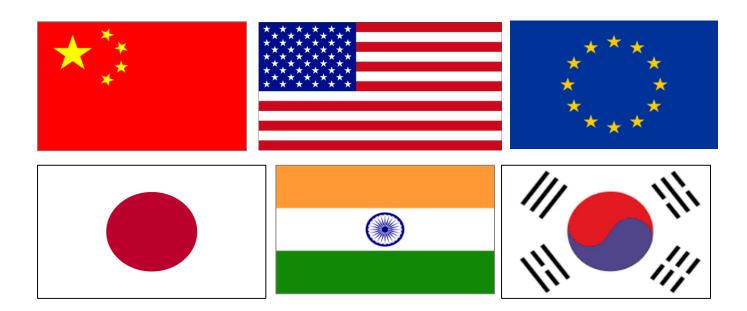






Country Specific Investment Promotion Strategies

MIDA has formulated regional/country specific investment strategies
to attract high technology investments based on the strength of the
industry in the respective region/country and the geopolitical factors
such as US China Trade War and Brexit.



China – A Case in Point





Strategy 1:

Leveraging on Current Chinese Government Policies - Belt & Road Initiative (BRI) and supply side structural reform

Strategy 2:

Leveraging on **Made in China 2025** (to target 10 priority sectors - automated machines and robotics; aerospace and aeronautical; biopharma and medical devices; advanced information technology; new materials; and new energy vehicles and equipment.)

Strategy 3:

Opportunities from US-China Trade War :-

- Promote import substitutions by US with Malaysian products
- Promote relocation of targeted companies trying to mitigate trade friction in China to Malaysia
- Facilitate redeployment of investment and production to Malaysia by major companies who have existing operations both in China and Malaysia.
- Facilitate expansion/reinvestment by existing companies operating in Malaysia to cater for the increasing import by US

Strategy 4:

Targeting **High Profile Companies** in Targeted Sectors (Fortune China 500)



Policy Formulation

Enhance liberalisation in the services sector as currently, there are still high levels of restrictions for FDI in the various services sub-sectors.

- Open up the services sectors that currently do not have any domestics players as there will be no impact of competition to the local firms
- Liberalize services sectors where local service providers are already competitive
- To gradually open up sectors where we are not competitive in order to encourage Joint Ventures, Technology or Know-how transfers or market acquisition.





End Game- National Investment Aspirations

Increase Economic Complexity

- Attract companies that develop complex products
- High local R&D and innovation intensity
- Enhance reach to high valueadded markets



Create High Value Jobs

- High-skilled, high income employment for locals
- High Opportunities for graduates
- Employment of domestic workers



Create Malaysian Conglomerates & Extend Domestic Linkages

- Create local conglomerates
- Expand breath and depth of domestic supply chain
- Collaborate with local institutions
- Nurture technology adoption



Develop New and Existing Clusters

- Expand development of highproductivity sectors
- Develop new products and services locally



Improving Inclusivity

- Address regional economic imbalances
- Development in underserved regions areas and communities





MIDA Contributed to the Major Share of the Approved Investments In 2020

Approved Investment in the economy

Approved Investment Projects
Under MIDA's Purview



RM91.3 Bil.



Manufacturing

RM8.6 Bil.



Services

MIDA contributed 59.7%

of approved investment

Approved Investment under MIDA

RM99.9 Bil

RM167.4



International Standing





World's Best countries to invest

CEOWORLD Magazine 2019 Ranked number 1 among 67 countries

CEOWORLD Magazine

Most attractive emerging market in Asia

Bloomberg 2018

Bloomberg



Ease of doing business within ASEAN

World Bank Doing Business 2020 Report

Protecting investors

World Bank Doing Business 2020 Report







Global trade connectivity

DHL Global Connectedness Index 2020

**D**#L

8th

High Tech Manufacturing Exports World Bank 2018



4th

Cost of Doing Business Index

Malaysia has outperformed countries such as China, Japan, Vietnam and India.



5_{th}

Most attractive emerging market in the World

Bloomberg 2018

Bloomberg



Ease of doing business World Bank Doing Business 2020 Report



